The Business Case for Increased College Completion

Example 2 Kevin Greiner **Example 3** President and CEO, Gas South



National Numbers

-3% projected job growth by 2030 in distressed rural communities

25 urban areas could generate 60% of US job growth by 2030

4Xhigher risk of displacement for workers with high school diploma or less

25.5%

potential displacement rate for Hispanic workers



Georgia Facts

57%

Of jobs are at risk of automation

60%

of all jobs will require some college by 2025

85% of new Georgians are projected to be people of color by

65%

Of today's children will work in new jobs types that don't exist today

36.8% of

2050

Georgia adults have an Associate's degree or above

Source: American Community Survey, Georgia Budget & Policy Institute, Growing Diverse, Thriving Together



Financial Advantage of Higher Education

Higher Education translates to higher earnings over time

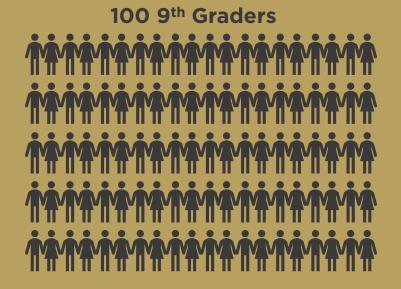
Median Earnings by Degree Category

| Degree | Median Earnings 1 year after graduation | Median Earnings 5 years after graduation |
|--------------|---|--|
| Certificate | \$25,565 | \$30,175 |
| Associate's | \$33,640 | \$39,469 |
| Bachelor's | \$34,362 | \$45,299 |
| Master's | \$51,542 | \$59,790 |
| Professional | \$73,350 | \$94,034 |

Source: GOSA Higher Learning and Earnings Dashboard

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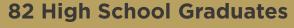
FOLLOWING THE PIPELINE

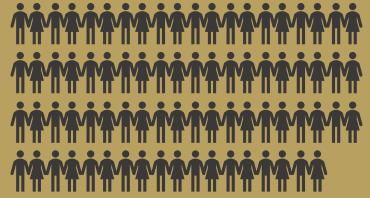


33 Graduate Postsecondary (in 6 Years or Less)











59 Enroll in Postsecondary





Class of 2012: High School Outcomes

1 Year After High School Graduation

43% enrolled in public 4-year university

8% enrolled in public technical college

6% enrolled in Georgia private college

10% enrolled in college outside of Georgia

18% Working in Georgia, not enrolled

13% Unknown

5 Years After: Highest Post Secondary Credential Earned

57% No Credential, not enrolled

16% No Credential, enrolled

5% earned Associate's degree

19% earned Bachelor's degree

2% earned Certificate

Source: GOSA Higher Learning and Earnings Dashboard



The Need for Action

Our Challenges

- Technology is changing the nature of work and the skills needed
- Demographics are changing and economic mobility has stagnated
- Urban areas are seeing population and opportunity growth, while many rural areas are struggling

- **How Education is Part of the Solution**
 - Education provides opportunity to upgrade jobs and salaries
 - Lifelong learning and skills adaptation must become the model
 - Continued economic prosperity is dependent upon the ability of all Georgians to receive a credential



What Gas South is Doing

- Tuition reimbursement of \$5,250 per year with streamlined process to borrow from 401(k) for education-related expenses
- Relaxation of degree requirements to encourage higher ed matriculation
 - Employees must be in school to apply for certain positions, but they do not have to wait until they have earned their degree
- Facilitation of flexible work schedules for employees in school
- Robust internal training and development programs that include a focus on building practical skills and embracing diversity & inclusion
- Performance review system that focuses equally on "results" and "competencies"



Questions?

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