Appendix VIII

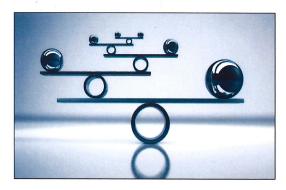
What Does the Future Hold?





Industry Stability

- · Increased stability fosters economic growth
 - · Allows companies to attract capital
 - More tax revenue to the state/GLC
 - Additional jobs
- Increased stability fosters enhanced compliance
 - Companies invest in infrastructure
 - Sophistication of operations
 - Additional oversight from lenders





What We Gain from Enhanced Stability

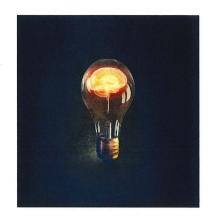
Increased capital Investment in Georgia

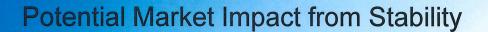
- Growth
- Sustainability
- Innovation

Improved Infrastructure

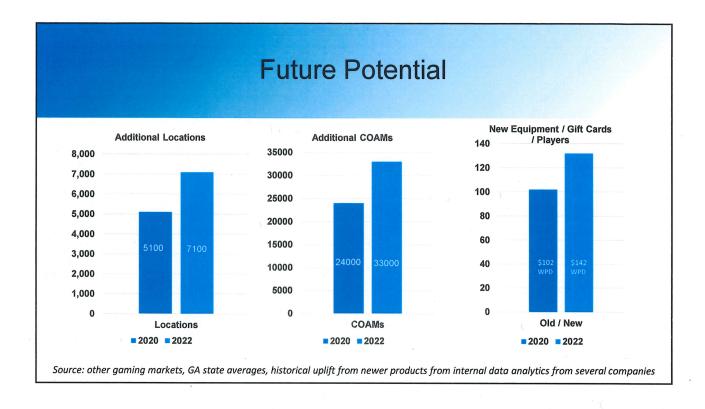
- Better, more modern equipment
- Attracting more and better patrons
- Master licensees providing greater operational support

A higher standard of self-regulation and additional tools for GLC in order to push bad actors out





2016	2017	2018	2019	2020	2021-2022
GLC Revenues	GLC Revenues	GLC Revenues	GLC Revenues	GLC Revenues	GLC Revenues
\$9.5M	\$9.5M	\$10.9M	\$9.3M	\$10.7M	\$15M
Licensing/Decals	Licensing/Decals	Licensing/Decals	Licensing/Decals	Licensing/Decals	Licensing/Decals
\$1.4M	\$1.2M	\$3.9M	\$3.5M	\$4.0M	\$4.0M
Fines/	Fines/	Fines/	Fines/	Fines/	Fines/
Fees	Fees	Fees	Fees	Fees	Fees
\$35.9 M	\$47.2 M	\$58.8 M	\$70.6 M	\$90 M	\$172M
CAS @ 6%	CAS @ 7%	CAS @ 8%	CAS @ 9%	CAS @ 10%	CAS @ 10%
	\$4.5M	\$900K	\$73K	\$81K	\$81K
	Auction/Admin	Auction/Admin	Auction/Admin	Auction/Admin	Auction/Admin
\$33.5M to Education	\$47.5M to Education	\$58.1M to Education	\$66M to Education	\$85M to Education	\$190M to Education



Challenges

Contributing factors may include:

- Fraudulent ownership changes
- Unfair methods of competition
- High churn rate of LLH ~ 18% (900/5100 locations)
- Annual license renewals
- Redemption





Solutions

- Market-based solutions
- Successes in other industries and states
- Criminalize bad behavior
- Transparency



Market-based Solutions

- Lawful economic incentives for obtaining and renewing contracts
- Uniformity of contracts
- Fair and efficient resolution of contract disputes





Successes in other Industries and States

- Performance-based incentives
- Contract length
- Continuity





Criminalize Bad Behavior

- Affirmative representations by licensees
- Basis of criminal prosecution





Transparency

- Mandatory disclosure by master licensees of incentives
- Disclosure by master licensees of all employees and agents working on its behalf
- Provide GLC additional financial information to assist in audits







